

Message Text

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E.O. 11652: N/A

TAGS: UNGA, EGEN, AORG

SUBJECT: UN RESTRUCTURING

REF: USUN 5546

1. TRANSMITTED BELOW IS CLEAN TEXT OF THE RESTRUCTURING REPORT. AT FINAL MEETING OF CONTACT GROUP ON DECEMBER 12, THE FOLLOWING CHANGES WERE MADE IN THIS TEXT:

(A) SECTION I, PARA 1(A) : BRACKETED PHRASE DELETED;

(B) SECTION I, PARA 9(A): BRACKETED PHRASE DELETED

BUT US AND EC-9 RESERVED THE RIGHT TO REOPEN THE SUBJECT AT A LATER STAGE IN THE CONSIDERATION OF THE REPORT;

(C) SECTION II, PARA 3: BRACKETED PHRASES DELETED

(D) SECTION II, PARA 8: AS ALTERNATIVE TO BRACKETED PHRASE WHICH IS RETAINED, G-77 INSISTED ON THE ADDITION OF UNCLASSIFIED

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ANOTHER BRACKETED PHRASE WHICH CALLS ON ECOSOC TO RECOMMEND AN EXPANSION OF MEMBERSHIP IN THE COUNCIL TO THE GA.

(NOTE THAT IN RESPONSE TO SOVIET/EC-9 INSISTENCE ON BRACKETING THE ECOSOC EXPANSION PHRASE, G-77 ARE MAINTAINING THEIR BRACKETS ON PARAS 6 THROUGH 8.)

(E) SECTION II, PARA 11: PHRASE "INTER ALIA" ADDED TO SECOND LINE AND ENTIRE PARAGRAPH PLACED IN BRACKETS;

(F) SECTION V, PARA 7: BRACKETS REMOVED,
(G) SECTION VII, PARA 3(B): THE PHRASE "IN ACCORDANCE
WITH PARA 1 OF SECTION III" INSERTED AFTER THE WORD IMPLE-
MENTATION IN THE FIRST LINE;
(H) SECTION VIII, PARA 5: THREE OPTIONS WILL BE
PLACED IN THE FIRST PARA DEALING WITH THE QUESTION OF LEVEL
--(I)"CORRESPONDING TO A LEVEL HIGHER THAN THAT OF
USYG" (G-77), (II) "CORRESPONDING TO THAT OF USYG" (EC-9),
AND (III) "WHICH HE DETERMINES AS COMMENSURATE WITH THE
FUNCTIONS OUTLINED BELOW" (CHAIRMAN'S COMPROMISE PROPOSAL).
NO BRACKETS DELETED IN THIS TEXT.

2. IN ORDER TO PERMIT DELEGATIONS TO RECEIVE FINAL IN-
STRUCTIONS, MEETING OF AD HOC COMMITTEE MAY BE POSTPONED
UNTIL WEDNESDAY, DECEMBER 14.

3. QUOTE

ADOPTION OF THE REPORT OF THE AD HOC COMMITTEE IN ACCORDANCE
WITH GENERAL ASSEMBLY DECISION 31/421 A OF 21 DECEMBER 1976

DRAFT REPORT OF THE COMMITTEE
ADDENDUM

RAPPORTEUR: R.J. GREET (AUSTRALIA)

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III. CONCLUSIONS AND RECOMMENDATIONS

36. THE AD HOC COMMITTEE RECOMMENDS TO THE GENERAL ASSEMBLY THE
ADOPTION OF THE FOLLOWING RECOMMENDATIONS:

I. THE GENERAL ASSEMBLY

1. THE EFFECTIVENESS OF THE GENERAL ASSEMBLY IN FULFILLING ITS
RESPONSIBILITIES UNDER THE CHARTER AS THE SUPREME ORGAN OF THE
UNITED NATIONS SYSTEM IN THE ECONOMIC AND SOCIAL FIELDS SHOULD
BE INCREASED BY THE FOLLOWING MEASURES:

(A) THE ASSEMBLY SHOULD FULLY EXERCISE ITS POWERS UNDER THE
CHARTER TO PROMOTE, INTER ALIA, SOLUTIONS AS TO INTERNATIONAL
ECONOMIC, SOCIAL AND RELATED PROBLEMS AND TO THAT END, TO
FUNCTION AS THE PRINCIPAL FORUM FOR POLICY-MAKING AND FOR THE
HARMONIZATION OF INTERNATIONAL ACTION (BEGIN BRACKET) AND IN THAT
CONTEXT FOR NEGOTIATIONS(END BRACKET) IN RESPECT OF THOSE PROBLEMS;
(B) THE ASSEMBLY SHOULD CONCENTRATE ON THE ESTABLISHMENT OF OVER-
ALL STRATEGIES, POLICIES AND PRIORITIES FOR THE SYSTEM AS A
WHOLE IN RESPECT OF INTERNATIONAL CO-OPERATION, INCLUDING
OPERATIONAL ACTIVITIES, IN THE ECONOMIC, SOCIAL AND RELATED FIELDS.
IT MAY ASSIGN TO OTHER FORUMS WITHIN THE UNITED NATIONS SYSTEM, AS
NECESSARY, THE RESPONSIBILITY FOR NEGOTIATING AND SUBMITTING
RECOMMENDATIONS FOR ACTION IN SPECIFIC AREAS;

(C) THE ASSEMBLY SHOULD REVIEW AND EVALUATE DEVELOPMENTS IN OTHER FORUMS WITHIN THE UNITED NATIONS SYSTEM AND ESTABLISH APPROPRIATE GUIDELINES FOR FURTHER ACTION. IT MAY ALSO REVIEW AND EVALUATE DEVELOPMENTS IN FORUMS OUTSIDE THE UNITED NATIONS SYSTEM AND ADDRESS RECOMMENDATIONS TO THEM.

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2. THE GENERAL ASSEMBLY SHOULD PROMOTE SUPPORT AND ASSISTANCE TO THE DEVELOPING COUNTRIES, IN THE CONTEXT OF MEASURES AGREED UPON BY THOSE COUNTRIES, FOR THE PURPOSE OF STRENGTHENING AND ENLARGING THEIR MUTUAL ECONOMIC CO-OPERATION.

3. THE GENERAL ASSEMBLY SHOULD RATIONALIZE ITS METHODS OF WORK AND PROCEDURES IN THE ECONOMIC AND SOCIAL FIELDS AND, AS A FIRST STEP, SHOULD ADOPT THE FOLLOWING MEASURES:

(A) THE ASSEMBLY SHOULD ORGANIZE ITS AGENDA AND ALLOCATE THE ITEMS THEREON IN SUCH A WAY AS TO ACHIEVE A BALANCED AND EFFICIENT DISTRIBUTION OF ITEMS THEREON IN THE SECOND AND THIRD COMMITTEES, TAKING DUE ACCOUNT OF THE RESPECTIVE FUNCTIONS OF THOSE COMMITTEES, THE NATURE OF THE ITEMS CONCERNED, THEIR SUBSTANTIVE INTERRELATIONSHIPS, AND THE NEED TO CONSIDER QUESTIONS OF ECONOMIC AND SOCIAL DEVELOPMENT IN A CO-ORDINATED MANNER BEGIN BRACKETS AND ON THE OTHER HAND THE NEED TO PROVIDE A SHARPER FOCUS FOR THE CONSIDERATION OF HUMAN RIGHTS AND HUMAN RIGHTS AND HUMAN-

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ITARIAN QUESTIONS END BRACKETS. THE CHAIRMAN OF THE SECOND AND THIRD COMMITTEES SHOULD HOLD CONSULTATIONS WITH A VIEW TO ASSISTING THE GENERAL COMMITTEE TO THAT END. STEPS SHOULD ALSO BE TAKEN TO IMPROVE CO-ORDINATION BETWEEN THE SECOND AND THIRD COMMITTEES, ON THE ONE HAND, AND THE FIFTH COMMITTEE ON THE OTHER;

(B) THE SECOND THE THIRD COMMITTEES SHOULD, WITHIN THEIR RESPECTIVE SPHERES OF COMPETENCE, FULLY UTILIZE THE POSSIBILITY OF GROUPING SUBSTANTIVELY-RELATED ITEMS UNDER ONE HEADING FOR PURPOSES OF CONSIDERATION;

(C) DISCUSSIONS IN THE SECOND COMMITTEE SHOULD FOCUS ON INDIVIDUAL ITEMS OR GROUPS OF ITEMS, ORGANIZED IN THE MANNER INDICATED IN (B) ABOVE. SUCH DISCUSSIONS MAY BE HELD CONCURRENTLY ON MORE THAN ONE ITEM OR GROUP OF ITEMS AND SHOULD BE ADDRESSED AS FAR AS POSSIBLE TO PROPOSALS SUBMITTED UNDER THESE ITEMS. THE COMMITTEE SHOULD SET AGREED DEADLINES FOR THE SUBMISSION OF SUCH PROPOSALS. THESE MEASURES SHOULD ALSO BE ADOPTED, TO THE EXTENT APPLICABLE, BY THE THIRD COMMITTEE.

4. DOCUMENTATION SUBMITTED BY OR ON BEHALF OF THE SECRETARY-GENERAL TO THE SECOND AND THIRD COMMITTEES AS WELL AS TO OTHER UNITED NATIONS BODIES IN THE ECONOMIC AND SOCIAL FIELDS CONCERNING ITEMS ON THEIR AGENDA, SHOULD BE CONCISE, ACTION-ORIENTED AND IN CONFORMITY WITH THE RELEVANT GENERAL AND SPECIFIC LEGISLATIVE DIRECTIVES.

II. THE ECONOMIC AND SOCIAL COUNCIL

1. IN EXERCISING ITS FUNCTIONS AND POWERS UNDER THE CHARTER AND IN FULFILLING ITS ROLE AS SET OUT THE IN THE RELEVANT GENERAL ASSEMBLY AND ECONOMIC AND SOCIAL COUNCIL RESOLUTIONS, THE COUNCIL UNDER THE AUTHORITY OF THE ASSEMBLY OR IN THE PERFORMANCE OF SUCH FUNCTIONS AS MAY BE ASSIGNED TO IT BY THE GENERAL ASSEMBLY, SHOULD CONCENTRATE ON ITS RESPONSIBILITIES:

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(A) TO SERVE AS THE CENTRAL FORUM FOR THE DISCUSSION OF INTERNATIONAL ECONOMIC AND SOCIAL ISSUES OF A GLOBAL OR INTERDISCIPLINARY NATURE AND THE FORMULATION OF POLICY RECOMMENDATIONS THEREON ADDRESSED TO MEMBER STATES AND TO THE UNITED NATIONS SYSTEM AS A WHOLE;

(B) TO MONITOR AND EVALUATE THE IMPLEMENTATION OF OVER-ALL STRATEGIES, POLICIES AND PRIORITIES ESTABLISHED BY THE GENERAL ASSEMBLY IN THE ECONOMIC, SOCIAL AND RELATED FIELDS, AND TO ENSURE THE HARMONIZATION AND COHERENT

PRACTICAL OPERATIONAL IMPLEMENTATION, ON AN INTEGRATED BASIS, OF RELEVANT POLICY DECISIONS AND RECOMMENDATIONS EMANATING FROM UNITED NATIONS CONFERENCES AND OTHER FORUMS WITHIN THE UNITED NATIONS SYSTEM AFTER THEIR APPROVAL BY THE GENERAL ASSEMBLY AND/OR THE ECONOMIC AND SOCIAL COUNCIL;
(C) TO ENSURE THE OVER-ALL CO-ORDINATION OF THE ACTIVITIES OF THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM IN THE ECONOMIC, SOCIAL AND RELATED FIELDS AND, TO THAT END, THE IMPLEMENTATION OF THE PRIORITIES ESTABLISHED BY THE GENERAL ASSEMBLY FOR THE SYSTEM AS A WHOLE;
(D) TO CARRY OUT COMPREHENSIVE POLICY REVIEWS OF OPERATIONAL ACTIVITIES THROUGHOUT THE UNITED NATIONS SYSTEM, BEARING IN MIND THE NEED FOR BALANCE, COMPATIBILITY AND CONFORMITY WITH THE PRIORITIES ESTABLISHED BY THE GENERAL ASSEMBLY FOR THE SYSTEM AS A WHOLE.

2. IN DISCHARGING THESE RESPONSIBILITIES, THE ECONOMIC AND SOCIAL COUNCIL SHOULD BEAR IN MIND THE IMPORTANCE OF ASSISTING IN THE PREPARATION OF THE WORK OF THE GENERAL ASSEMBLY IN THE ECONOMIC, SOCIAL AND RELATED FIELDS SO THAT THE ASSEMBLY MAY GIVE TIMELY AND EFFECTIVE ATTENTION TO THE SUBSTANTIVE ISSUES REQUIRING CONSIDERATION. SUCH PREPARATION SHOULD INCLUDE THE DRAWING UP, FOR CONSIDERATION BY THE ASSEMBLY, OF SUGGESTIONS REGARDING THE LATTER'S DOCUMENTATION AND ORGANIZATION OF WORK IN THE ECONOMIC AND SOCIAL FIELDS, AS WELL AS OF RECOMMENDATIONS FOR ACTION BY THE ASSEMBLY ON SUBSTANTIVE ISSUES.

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3. THE ECONOMIC AND SOCIAL COUNCIL SHOULD ORGANIZE ITS WORK ON A BIENNIAL BASIS AND PROVIDE FOR SHORTER BUT MORE FREQUENT SUBJECT-ORIENTED SESSIONS SPREAD THROUGHOUT THE YEAR, EXCEPT WHEN THE GENERAL ASSEMBLY IS IN SESSION. SUCH SESSIONS OF THE COUNCIL SHOULD BE SCHEDULED FOR PURPOSE, INTER ALIA, OF CONSIDERING ACTION BY THE UNITED NATIONS SYSTEM IN PARTICULAR SECTORS, REVIEWING THE RESULTS OF TECHNICAL WORK UNDERTAKEN IN SPECIALIZED BODIES AND ESTABLISHING GUIDELINES FOR SUCH WORK, REVIEWING PROGRAMME BUDGETS AND MEDIUM-TERM PLANS WITHIN THE UNITED NATIONS SYSTEM, AND RECOMMENDING POLICY GUIDELINES FOR OPERATIONAL ACTIVITIES. BEGIN BRACKETS AS A FIRST STEP THE COUNCIL SHOULD HOLD A SUBJECT-ORIENTED SESSION IN PLACE OF THE SPECIAL SESSION OF THE COMMITTEE ON NATURAL RESOURCES ENVISAGED IN ECONOMIC AND SOCIAL COUNCIL RESOLUTION 2115 (LXIII) TO DEAL WITH THE FOLLOW-UP TO THE ACTION PLAN ADOPTED BY THE UNITED NATIONS WATER CONFERENCE. END BRACKETS UNCLASSIFIED

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THE COUNCIL, TAKING INTO ACCOUNT THE PROVISIONS OF PARAGRAPHS 6 AND 7 BELOW, SHOULD IDENTIFY SUBJECT AREAS ON WHICH SUCH BEGIN BRACKETS SIMILAR END BRACKETS SESSIONS SHOULD BE HELD.

4. IN FORMULATING ITS BIENNIAL PROGRAMME OF WORK, THE ECONOMIC AND SOCIAL COUNCIL SHOULD IDENTIFY THE ISSUES WHICH WILL REQUIRE PRIORITY CONSIDERATION, DECIDE ON THE SCHEDULE AND AGENDA FOR ITS SUBJECT-ORIENTED SESSIONS AND DETERMINE, THE MANNER IN WHICH SUBSTANTIVELY-RELATED ISSUES ON ITS AGENDA SHOULD BE GROUPED TOGETHER UNDER ONE HEADING FOR PURPOSES OF CONSIDERATION.

THE COUNCIL MAY, IN MODIFICATION OF ITS PROGRAMME, DECIDE ON AD HOC ARRANGEMENTS, INCLUDING IN PARTICULAR THE CONVENING OF SPECIAL SESSIONS, TO DEAL WITH EMERGING PROBLEMS MERITING SPECIAL OR URGENT INTERNATIONAL ATTENTION. IN FORMULATING ITS PROGRAMME, THE COUNCIL SHOULD TAKE INTO ACCOUNT THE POSSIBILITY OF TRANSMITTING CERTAIN OF THE REPORTS SUBMITTED THROUGH IT TO THE GENERAL ASSEMBLY WITHOUT DEBATE.

5. AT SUCH TIMES AS MAY BE DECIDE UPON ITS MEMBERS, THE ECONOMIC AND SOCIAL COUNCIL SHOULD ALSO HOLD PERIODIC MEETINGS AT THE MINISTERIAL OR OTHER SUFFICIENTLY HIGH LEVEL, TO REVIEW MAJOR ISSUES IN THE WORLD

ECONOMIC AND SOCIAL SITUATION. SUCH MEETINGS SHOULD BE EFFECTIVELY PREPARED AND SHOULD CONCENTRATE ON IMPORTANT POLICY AREAS JUSTIFYING HIGH-LEVEL PARTICIPATION.

6. BEGIN BRACKETS IN THE LIGHT OF THE FOREGOING AND IN ORDER TO ENSURE THAT THE SUBJECT AREAS REFERRED TO IN PARAGRAPH 3 ABOVE ARE GIVEN THE MOST EFFECTIVE AND INFORMED CONSIDERATION POSSIBLE

WITHIN THE BROAD CONTEXT OF THE TASKS INDICATED IN PARAGRAPH 1, THE ECONOMIC AND SOCIAL COUNCIL SHOULD ASSUME TO THE MAXIMUM EXTENT POSSIBLE DIRECT RESPONSIBILITY FOR PERFORMING THE FUNCTIONS OF ITS SUBSIDIARY BODIES; THESE BODIES WOULD ACCORDINGLY BE DIS-
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CONTINUED OR THEIR TERMS OF REFERENCE REDEFINED AND/OR REGROUPED.
SUBJECT

TO THE PROVISIONS OF SECTION IV, PARAGRAPH 9, THE REGIONAL COMMISSIONS

SHOULD CONTINUE IN BEING. END BRACKETS

7. BEGIN BRACKETS ON THE BASIS OF THE FOREGOING THE FOLLOWING MEASURES SHOULD BE ADOPTED BY THE COUNCIL NOT LATER THAN THE END OF 1978 IN RESPECT OF ITS EXPERT AND ADVISORY GROUPS, ITS STANDING COMMITTEES AND THE FUNCTIONAL COMMISSIONS. THE COUNCIL SHOULD GIVE HIGH PRIORITY TO THIS TASK IN FORMULATING ITS PROGRAMME OF WORK.

(A) THE DISCONTINUANCE OF THE EXPERT AND ADVISORY BODIES OF THE COUNCIL UNLESS THE COUNCIL TAKES AFFIRMATIVE ACTION TO RENEW AND REDEFINE THEIR MANDATES AND WHERE APPROPRIATE TO SET DEADLINES FOR THE COMPLETION OF THEIR ACTIVITIES;

(B) THE THOROUGH STREAMLINING, INCLUDING DISCONTINUANCE AS APPROPRIATE, OF THE STANDING INTERGOVERNMENTAL COMMITTEES;

(C) THE REDEFINITION AND REGROUPING, ON THE BASIS OF THEIR SUBSTANTIAL AND

METHODOLOGICAL INTERRELATIONSHIPS, OF THE TERMS OF REFERENCE OF THE FUNCTIONAL COMMISSIONS, OR THE ASSUMPTION BY THE COUNCIL IN APPROPRIATE

INSTANCES OF DIRECT RESPONSIBILITY FOR THEIR WORK;

(D) THE ASSUMPTION BY THE COUNCIL OF DIRECT RESPONSIBILITY FOR CARRYING OUT THE PREPARATORY WORK FOR AD HOC CONFERENCES CONVENED BY THE COUNCIL ITSELF AND, AS APPROPRIATE, BY THE GENERAL ASSEMBLY, WITHOUT PREJUDICE TO ARRANGEMENTS ALREADY AGREED UPON FOR CONFERENCES

CURRENTLY UNDER PREPARATION. END BRACKETS

8. BEGIN BRACKETS THE ECONOMIC AND SOCIAL COUNCIL SHOULD TO THE MAXIMUM EXTENT POSSIBLE REFRAIN FROM ESTABLISHING NEW SUBSIDIARY BODIES

;

IT SHOULD MAKE EVERY EFFORT TO MEET THE NEED FOR ANY NEW BODIES BY HOLDING

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SUBJECT-ORIENTED SESSIONS AS PROVIDED FOR IN PARAGRAPH 3 ABOVE.

FOR THEIR PART SUBSIDIARY BODIES OF THE COUNCIL SHOULD REFRAIN
FROM CREATING NEW SUBORDINATE SESSIONAL OR INTERSESSIONAL GROUPS WITH
-
OUT THE PRIOR CONCURRENCE OF THE COUNCIL. END BRACKETS.

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9. (A) IN THE LIGHT OF PARAGRAPHS 6 AND 7 ABOVE, ALL STATES
MEMBERS OF THE UNITED NATIONS WISHING TO PARTICIPATE IN THE WORK
OF THE ECONOMIC AND SOCIAL COUNCIL SHOULD BE ENABLED TO DO SO TO
THE FULLEST POSSIBLE EXTENT. (BEGIN BRACKET) CONSIDERATION SHOULD
BE GIVEN TO A FURTHER EXPANSION OF THE MEMBERSHIP OF THE
COUNCIL IN ORDER TO COMPENSATE FOR THE LOSS OF REPRESENTATION
POSSIBILITIES ARISING FROM THE DISCONTINUANCE OF SUBSIDIARY
BODIES AND TO TAKE INTO ACCOUNT THE INCREASE IN UNITED NATIONS
MEMBERSHIP SINCE 1973.(END BRACKET) WHERE THE COUNCIL DECIDES IN
THE CONTEXT OF THE MEASURES ENVISAGED IN PARAGRAPH 7 ABOVE TO
REGROUP THE TERMS OF REFERENCE OF PARTICULAR SUBSIDIARY
BODIES, IT SHOULD ALSO GIVE CONSIDERATION TO THE POSSIBILITY
OF SUCH REGROUPING BEING ACCOMPANIED BY AN INCREASE IN THE
MEMBERSHIP OF THE RECONSTITUTED BODY/BODIES;
(B) THE COUNCIL SHOULD CONTINUE TO INVITE NON-MEMBER STATES TO
PARTICIPATE IN ITS DELIBERATIONS ON ANY MATTER OF PARTICULAR
CONCERN TO THEM.
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10. THE SECRETARY-GENERAL AND THE EXECUTIVE HEADS OF THE ORGANIZATIONS

OF THE UNITED NATIONS SYSTEM SHOULD PARTICIPATE MORE ACTIVELY IN THE DELIBERATIONS OF THE ECONOMIC AND SOCIAL COUNCIL AND SHOULD PROVIDE FULL ASSISTANCE TO THE COUNCIL IN ACCORDANCE WITH THE RELEVANT GENERAL AND SPECIFIC LEGISLATIVE DIRECTIVES.

11. THE ECONOMIC AND SOCIAL COUNCIL SHOULD EXAMINE AND IMPROVE ITS CONSULTATIVE RELATIONSHIPS WITH THE NON-GOVERNMENTAL ORGANIZATIONS, TAKING FULLY INTO ACCOUNT THE PROVISIONS OF THE DECLARATION AND PROGRAMME OF ACTION ON THE ESTABLISHMENT OF A NEW INTERNATIONAL ECONOMIC ORDER. THE COUNCIL SHOULD ALSO MAKE RECOMMENDATIONS FOR THE RATIONALIZATION AND HARMONIZATION OF CONSULTATIVE RELATIONSHIPS WITH THE NON-GOVERNMENTAL ORGANIZATIONS BY THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM AS A WHOLE AND IN THE CONTEXT OF AD HOC WORLD CONFERENCES.

III OTHER UNITED NATIONS FORUMS FOR NEGOTIATIONS, INCLUDING THE UNITED NATIONS CONFERENCE ON TRADE AND DEVELOPMENT AND OTHER UNITED NATIONS ORGANS AND PROGRAMMES, THE SPECIALIZED AGENCIES THE INTERNATIONAL ATOMIC ENERGY AGENCY AND AD HOC WORLD CONFERENCES

1. ALL UNITED NATIONS ORGANS, PROGRAMMES, SPECIALIZED AGENCIES, INCLUDING THE GENERAL AGREEMENT ON TARIFFS AND TRADE, THE INTERNATIONAL ATOMIC ENERGY AGENCY AND AD HOC WORLD CONFERENCES, SHOULD CO-OPERATE IN WHATEVER MEASURES ARE NECESSARY FOR THE EFFECTIVE DISCHARGE OF THE RESPONSIBILITIES OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL AND SHOULD IN ACCORDANCE WITH THE CHARTER OF THE UNITED NATIONS AND WITHIN THE SCOPE OF THEIR RESPECTIVE BASIC INSTRUMENTS GIVE FULL AND PROMPT EFFECT TO THEIR SPECIFIC POLICY RECOMMENDATIONS.

2. IN CARRYING OUT THEIR RESPECTIVE MANDATES, ALL UNITED NATIONS ORGANS, PROGRAMMES, AGENCIES AND AD HOC WORLD CONFERENCES SHOULD BE SIMILARLY GUIDED BY THE OVER-ALL POLICY FRAMEWORK ESTABLISHED BY

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THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL, TAKING FULLY INTO ACCOUNT THE NEEDS AND REQUIREMENTS OF THE DEVELOPING COUNTRIES.

3. IN THE LIGHT OF GENERAL ASSEMBLY RESOLUTION 31/159, APPROPRIATE MEASURES SHOULD ACCORDINGLY BE TAKEN TO ENABLE UNCTAD, WITHIN AVAILABLE RESOURCES EFFECTIVELY TO PLAY THE MAJOR ROLE ENVISAGED IN UNCTAD RESOLUTION 90 (IV), AS AN ORGAN OF THE ASSEMBLY FOR DELIBERATION, NEGOTIATION, REVIEW AND IMPLEMENTATION IN THE FIELD OF INTERNATIONAL TRADE AND RELATED AREAS OF INTERNATIONAL ECONOMIC CO-OPERATION, BEARING IN

MIND THE NEED TO MAINTAIN ITS CLOSE AND CO-OPERATIVE RELATIOINSHIP WITH THE ASSEMBLY AND TO CO-OPERATE WITH THE ECONOMIC AND SOCIAL COUNCIL IN CARRYING OUT THE COUNCIL'S RESPONSIBILITIES UNDER THE CHARTER.

IV. STRUCTURES FOR REGIONAL AND INTERREGIONAL CO-OPERATION

1. THE REGIONAL COMMISSIONS SHOULD BE ENABLED FULLY TO PLAY THEIR ROLE UNDER THE AUTHORITY OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL AS THE MAIN GENERAL ECONOMIC AND SOCIAL DEVELOPMENT CENTRES WITHIN THE UNITED NATIONS SYSTEM FOR THEIR RESPECTIVE REGIONS, HAVING DUE REGARD TO THE RESPONSIBILITIES OF THE SPECIALIZED AGENCIES AND OTHER UNITED NATIONS BODIES IN SPECIFIC SECTORAL FIELDS AND THE CO-ORDINATING ROLE OF THE UNITED NATIONS DEVELOPMENT PROGRAMME (UNDP) IN RESPECT OF TECHNICAL CO-OPERATION ACTIVITIES.

2. TAKING INTO ACCOUNT THE SPECIAL NEEDS AND CONDITIONS OF THEIR RESPECTIVE REGIONS, THEY SHOULD EXERCISE TEAM LEADERSHIP AND RESPONSIBILITY FOR CO-ORDINATION AND CO-OPERATION AT THE REGIONAL LEVEL. THEY MAY CONVENE PERIODIC MEETINGS, AS NECESSARY, FOR THE PURPOSE OF IMPROVING THE CO-ORDINATION OF THE RELEVANT ECONOMIC AND SOCIAL ACTIVITIES OF THE UNITED NATIONS SYTEM IN THEIR RESPECTIVE REGIONS.

3. THE REGIONAL COMMISSIONS SHOULD PROVIDE INPUTS FOR THE GLOBAL POLICY-MAKING PROCESSES OF THE COMPETENT UNITED NATIONS ORGANS AND SHOULD PARTICIPATE FULLY IN THE IMPLEMENTATION OF THE RELEVANT POLICY AND PROGRAMME DECISIONS TAKEN BY THESE
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ORGANS. THEY SHOULD BE CONSULTED ON THE DEFINITION OF THE OBJECTIVES TO BE INCLUDED IN THE UNITED NATIONS MEDIUM-TERM PLAN COVERING FIELDS OF INTEREST TO THEM, TAKING INTO ACCOUNT THE SPECIAL NEEDS AND CONDITIONS OF THEIR RESPECTIVE REGIONS.

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4. SUBJECT TO SUCH GUIDANCE AS MAY BE PROVIDED BY THE GOVERNMENTS CONCERNED AND WITHOUT PREJUDICE TO MEMBERSHIP OF REGIONAL BODIES CONCERNED, THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM SHOULD TAKE EARLY STEPS TO ACHIEVE A COMMON DEFINITION OF REGIONS AND SUBREGIONS AND THE IDENTICAL LOCATION OF REGIONAL AND SUBREGIONAL OFFICES.

5. RELATIONS BETWEEN REGIONAL COMMISSIONS AND THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM SHOULD BE STRENGTHENED. CLOSE CO-OPERATION WITH THE UNITED NATIONS DEVELOPMENT PROGRAMME SHOULD BE ESTABLISHED AND APPROPRIATE ARRANGEMENTS BE MADE TO ENABLE THE REGIONAL COMMISSIONS TO PARTICIPATE ACTIVELY IN OPERATIONAL ACTIVITIES CARRIED OUT THROUGH THE UNITED NATIONS SYSTEM, INCLUDING THE PREPARATION OF INTER-COUNTRY PROGRAMMES, AS MAY BE REQUIRED, IN THEIR RESPECTIVE REGIONS. WITHOUT PREJUDICE TO THE SPECIAL NEEDS AND CONDITIONS OF EACH REGION, AND TAKING INTO ACCOUNT THE PLANS AND PRIORITIES OF THE GOVERNMENTS CONCERNED, THE GENERAL ASSEMBLY

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AND THE ECONOMIC AND SOCIAL COUNCIL SHOULD TAKE MEASURES TO ENABLE THEM TO FUNCTION EXPEDITIOUSLY AS EXECUTING AGENCIES FOR INTERSECTORAL, SUBREGIONAL, REGIONAL AND INTERREGIONAL PROJECTS AND IN AREAS WHICH DO NOT FALL WITHIN THE PURVIEW OF THE SECTORAL RESPONSIBILITIES OF SPECIALIZED AGENCIES AND OTHER UNITED NATIONS BODIES, OTHER SUBREGIONAL, REGIONAL AND INTERREGIONAL PROJECTS.

6. THE REGIONAL COMMISSIONS CONCERNED SHOULD ASSIST DEVELOPING COUNTRIES AT THE REQUEST OF THE GOVERNMENTS CONCERNED IN IDENTIFYING PROJECTS AND PREPARING PROGRAMMES FOR THE PROMOTION OF CO-OPERATION AMONG THOSE COUNTRIES. TAKING FULLY INTO ACCOUNT THE RELEVANT GLOBAL POLICY DECISIONS OF THE COMPETENT UNITED NATIONS ORGANS, THE REGIONAL COMMISSIONS CONCERNED SHOULD INTENSIFY THEIR EFFORTS, WITH THE ASSISTANCE OF THE COMPETENT ORGANIZATIONS OF THE UNITED NATIONS SYSTEM AND AT THE REQUEST OF THE GOVERNMENTS CONCERNED TO STRENGTHEN

AND ENLARGE ECONOMIC CO-OPERATION AMONG THE DEVELOPING COUNTRIES AT THE SUBREGIONAL, REGIONAL AND INTERREGIONAL LEVELS.

7. AS A MEANS OF PROMOTING MORE EFFECTIVE INTERREGIONAL CO-OPERATION, THE REGIONAL COMMISSIONS SHOULD STRENGTHEN AND, AS APPROPRIATE, EXPAND EXISTING ARRANGEMENTS FOR THE CONTINUOUS EXCHANGE BETWEEN THEM OF INFORMATION AND EXPERIENCE. SUCH ARRANGEMENTS MAY INCLUDE THE HOLDING OF PERIODIC INTERSECRETARIAT MEETINGS, UTILIZING EXISTING MACHINERY AS FAR AS POSSIBLE FOR THAT PURPOSE.

8. IN ORDER TO ENABLE THEM EFFECTIVELY TO DISCHARGE THE RESPONSIBILITIES INDICATED IN THE PRECEDING PARAGRAPHS, THE NECESSARY AUTHORITY SHOULD BE DELEGATED TO THE REGIONAL COMMISSIONS AND, TO THE SAME END, ADEQUATE BUDGETARY AND FINANCIAL PROVISION SHOULD BE MADE FOR THEIR ACTIVITIES.

9. TAKING INTO ACCOUNT THE SPECIAL NEEDS AND CONDITIONS OF THEIR RESPECTIVE REGIONS AND BEARING IN MIND THE OBJECTIVES
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SET FORTH ABOVE, THE REGIONAL COMMISSIONS SHOULD RATIONALIZE THEIR STRUCTURES, INTER ALIA, BY STREAMLINING THEIR SUBSIDIARY MACHINERY.

V. OPERATIONAL ACTIVITIES OF THE UNITED NATIONS SYSTEM

1. RESTRUCTURING MEASURES IN RESPECT OF THE OPERATIONAL ACTIVITIES OF THE UNITED NATIONS SYSTEM FOR DEVELOPMENT SHOULD SERVE TO PROMOTE THE ACHIEVEMENT OF THE FOLLOWING OBJECTIVES:

(A) A REAL INCREASE IN THE FLOW OF RESOURCES FOR SUCH ACTIVITIES ON A PREDICTABLE, CONTINUOUS AND ASSURED BASIS,

(B) THE ASSISTANCE PROVIDED SHOULD BE IN CONFORMITY WITH THE NATIONAL OBJECTIVES AND PRIORITIES OF THE RECIPIENT COUNTRIES,

(C) THE ORIENTATION OF THESE ACTIVITIES AND THE ALLOCATION OF AVAILABLE RESOURCES FOR THESE ACTIVITIES TO FULLY REFLECT THE OVER-ALL STRATEGIES, POLICIES AND PRIORITIES OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL, (D) THE ACHIEVEMENT OF OPTIMUM EFFICIENCY AND THE REDUCTION OF ADMINISTRATIVE COSTS WITH A CONSEQUENT INCREASE IN THE PROPORTION OF RESOURCES AVAILABLE TO MEET THE ASSISTANCE REQUIREMENTS OF RECIPIENT COUNTRIES.

2. IN CARRYING OUT THE COMPREHENSIVE POLICY REVIEW OF OPERATIONAL ACTIVITIES FOR DEVELOPMENT, AS PROVIDED FOR IN SECTION II, PARAGRAPH 1 (D), THE ECONOMIC AND SOCIAL COUNCIL SHOULD BE GUIDED BY THE OBJECTIVES OUTLINED IN PARAGRAPH 1 ABOVE.

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3. WITH THESE OBJECTIVES IN VIEW AND AS A FIRST STEP, WITH
FUTURE STEPS TO BE DETERMINED BY THE GENERAL ASSEMBLY, INTEGRATION
MEASURES AS OUTLINED IN THE FOLLOWING PARAGRAPHS SHOULD BE GRADUALLY
UNDERTAKEN, UNDER THE AUTHORITY OF THE SECRETARY-GENERAL
WHEREVER APPROPRIATE, IN RESPECT OF EXISTING UNITED NATIONS
PROGRAMMES AND FUNDS FOR DEVELOPMENT FINANCED BY EXTRABUDGETARY
RESOURCES. THE IMPLEMENTATION OF THESE MEASURES SHOULD BE CARRIED
OUT UNDER THE GUIDANCE OF THE GENERAL ASSEMBLY AND THE ECONOMIC
AND SOCIAL COUNCIL PARTICULARLY BEARING IN MIND, FIRSTLY THAT
A MAJOR PREMISE UNDERLYING SUCH INTEGRATION IS THAT IT WILL
STIMULATE SUBSTANTIALLY HIGHER LEVELS OF VOLUNTARY CONTRIBUTIONS TO
OPERATIONAL ACTIVITIES FOR DEVELOPMENT, AND SECONDLY THAT IT SHOULD
ACCORDINGLY BE CARRIED FORWARD WITH DUE REGARD TO THE CURRENT
LEVELS OF SUCH VOLUNTARY CONTRIBUTIONS. THE RESOURCES, AIMS
AND OBJECTIVES OF EACH PROGRAMME, AS REFLECTED IN EXISTING PROGRAMMES
AND FUNDS, SHOULD REMAIN CLEARLY IDENTIFIED.
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4. WITHOUT PREJUDICE TO OTHER ARRANGEMENTS FOR MOBILIZING
ADDITIONAL FUNDS FOR PARTICULAR PROGRAMMES THROUGH OTHER MEASURES
OR FROM OTHER SOURCES AND SUBJECT TO PROVISION BEING MADE FOR THE
EARMARKING OF CONTRIBUTIONS FOR SPECIFIC PROGRAMMES, THERE

SHOULD BE HELD A SINGLE ANNUAL UNITED NATIONS PLEDGING CONFERENCE FOR ALL UNITED NATIONS OPERATIONAL ACTIVITIES FOR DEVELOPMENT. IN PREPARING FOR THE PLEDGING CONFERENCE THE SECRETARIAT SHOULD MAKE AVAILABLE TO GOVERNMENTS INFORMATION CONCERNING PREVIOUS (AND CURRENT) CONTRIBUTIONS FOR THE VARIOUS PROGRAMMES FROM GOVERNMENTS AND OTHER SOURCES.

5. MEASURES SHOULD BE TAKEN TO ACHIEVE MAXIMUM UNIFORMITY OF ADMINISTRATIVE, FINANCIAL, BUDGETARY, PERSONNEL, AND PLANNING PROCEDURES (INCLUDING THE ESTABLISHMENT OF A COMMON PROCUREMENT SYSTEM, HARMONIZED BUDGET AND PROGRAMME CYCLES, A UNIFIED PERSONNEL SYSTEM, A COMMON RECRUITMENT AND TRAINING SYSTEM).

76. AT THE COUNTRY LEVEL, THERE SHOULD BE IMPROVED COHERENCE OF ACTION AND EFFECTIVE INTEGRATION, IN ACCORDANCE WITH THE OBJECTIVES

AND PRIORITIES OF THE GOVERNMENT CONCERNED, OF THE VARIOUS SECTORAL INPUTS FROM THE UNITED NATIONS SYSTEM. THE UNITED NATIONS DEVELOPMENT PROGRAMME COUNTRY-PROGRAMMING PROCESS SHOULD BE UTILIZED AS A FRAME OF REFERENCE FOR THE OPERATIONAL ACTIVITIES CARRIED OUT AND FINANCED BY THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM FROM THEIR OWN RESOURCES.

7. ON BEHALF OF THE UNITED NATIONS SYSTEM, OVER-ALL RESPONSIBILITY FOR, AND CO-ORDINATION OF, OPERATIONAL ACTIVITIES FOR DEVELOPMENT

CARRIED OUT AT THE COUNTRY LEVEL SHOULD BE ENTRUSTED TO A SINGLE OFFICIAL TO BE DESIGNATED BEGIN BRACKETS TAKING INTO ACCOUNT THE SECTORS OF PARTICULAR INTEREST TO THE COUNTRIES OF ASSIGNMENT END BRACKETS, IN CONSULTATION WITH AND WITH THE CONSENT OF THE GOVERNMENT CONCERNED, WHO SHOULD EXERCISE TEAM LEADERSHIP AND BE RESPONSIBLE FOR EVOLVING, AT THE COUNTRY LEVEL, A MULTIDIS-

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CIPLINARY DIMENSION IN SECTORAL DEVELOPMENT ASSISTANCE PROGRAMMES. THESE TASKS SHOULD BE CARRIED OUT IN CONFORMITY WITH THE PRIORITIES ESTABLISHED BY THE COMPETENT NATIONAL AUTHORITIES AND WITH THE ASSISTANCE, AS NECESSARY, OF JOINT INTERAGENCY ADVISORY GROUPS. SUBJECT TO THE REQUIREMENTS OF INDIVIDUAL COUNTRIES, STEPS SHOULD BE TAKEN TO UNIFY THE COUNTRY OFFICES OF THE VARIOUS UNITED NATIONS ORGANIZATIONS.

8. IN THE CONTEXT OF THE FOREGOING, CONSIDERATION SHOULD BE GIVEN BY THE GENERAL ASSEMBLY TO THE ESTABLISHMENT OF A SINGLE GOVERNING BODY RESPONSIBLE FOR THE MANAGEMENT AND CONTROL, AT THE INTERGOVERNMENTAL LEVEL, OF UNITED NATIONS OPERATIONAL ACTIVITIES FOR DEVELOPMENT. THIS BODY SHOULD REPLACE THE EXISTING GOVERNING BODIES. ITS COMPOSITION SHOULD BE SUCH AS TO ENSURE A WIDE, EQU-

UITABLE AND BALANCED REPRESENTATION.

9. STEPS SHOULD BE TAKEN TO ENSURE ADEQUATE DEVELOPING COUNTRY REPRESENTATION AT THE EXECUTIVE MANAGEMENT AND OTHER CENTRAL DECISION-MAKING LEVELS OF SECRETARIAL STRUCTURES IN THE AREA OF OPERATIONAL ACTIVITIES FOR DEVELOPMENT OF THE UNITED NATIONS

SYSTEM.

VI. PLANNING, PROGRAMMING, BUDGETING AND EVALUATION
TO ENHANCE THE EFFECTIVENESS OF THE PLANNING, PROGRAMMING,
BUDGETARY AND EVALUATION PROCESS WITHIN THE UNITED NATIONS
SYSTEM:

1. THE COMPETENT INTERGOVERNMENTAL BODIES CHARGED WITH
PROGRAMMING AND BUDGETING SHOULD DEVELOP THEMATIC APPROACHES WITH
A VIEW TO ENSURING THE IMPLEMENTATION, BY THE SECRETARIAT UNITS
CONCERNED, OF THE OVER-ALL PRIORITIES ESTABLISHED BY THE
GENERAL ASSEMBLY;

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2. THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION SHOULD FULLY
DISCHARGE ITS RESPONSIBILITIES, IN ACCORDANCE WITH ITS TERMS OF
REFERENCE, AS THE MAIN SUBSIDIARY ORGAN OF THE ECONOMIC
AND SOCIAL COUNCIL AND THE GENERAL ASSEMBLY FOR PLANNING,
PROGRAMMING AND CO-ORDINATION. IN DISCHARGING THOSE RESPON-
SIBILITIES IT SHOULD ALSO ASSIST THE COUNCIL AND THE ASSEMBLY
IN SUPERVISING, REVIEWING AND CARRYING OUT, AS APPRO-
PRIATE, EVALUATION EXERCISES IN RESPECT OF THE ACTIVITIES
OF THE UNITED NATIONS, PARTICULARLY THOSE HAVING SYSTEM-WIDE
IMPLICATIONS. FURTHERMORE, IT SHOULD CONSIDER AND MAKE
RECOMMENDATIONS REGARDING THE ESTABLISHMENT AND HARMONI-
ZATION OF MEDIUM-TERM PLANS AND PROGRAMMES, INCLUDING

THE CONCEPTS ON WHICH THEY ARE BASED;

3. IN ADDITION, THE COMMITTEE SHOULD IN THE LIGHT OF
THE PERSPECTIVE INDICATED ABOVE FORMULATE RECOMMENDATIONS,
FOR CONSIDERATION BY THE COUNCIL AND THE ASSEMBLY, ON
THE RELATIVE PRIORITIES OF UNITED NATIONS PROGRAMMES;
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IN THIS CONTEXT SUBSIDIARY INTERGOVERNMENTAL AND EXPERT
BODIES SHOULD ACCORDINGLY REFRAIN FROM MAKING RECOMMENDATIONS
ON THE RELATIVE PRIORITIES OF THE MAJOR PROGRAMMES AS
OUTLINED IN THE MEDIUM-TERM PLAN, AND SHOULD INSTEAD PROPOSE,
THROUGH THE COMMITTEE, THE RELATIVE PRIORITIES TO BE ACCORDED
TO THE VARIOUS SUBPROGRAMMES WITHIN THEIR RESPECTIVE
FIELDS OF COMPETENCE;

4. THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION SHOULD
MAKE SUCH FURTHER IMPROVEMENTS IN ITS PROGRAMME AND METHODS
OF WORK AS WOULD FACILITATE THE FULL DISCHARGE OF THE
ABOVE-MENTIONED RESPONSIBILITIES. THE GENERAL ASSEMBLY AND
THE ECONOMIC AND SOCIAL COUNCIL SHOULD, IN THE LIGHT OF EXPERIENCE,
KEEP UNDER CONTINUOUS REVIEW THE TERMS OF REFERENCE OF
THE COMMITTEE;

5. MEASURES SHOULD BE TAKEN TO IMPROVE THE EFFECTIVENESS
OF INTERNAL EVALUATION PROCEDURES IN RESPECT OF PROGRAMME
IMPLEMENTATION. APPROPRIATE METHODS SHOULD ALSO BE
DEVELOPED IN ORDER TO ASSIST THE COMPETENT INTER-
GOVERNMENTAL BODIES, WITH THE ASSISTANCE AS REQUIRED OF
THE JOINT INSPECTION UNIT, IN CARRYING OUT THEIR RES-
PONSIBILITIES FOR EXTERNAL EVALUATION;

6. THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM SHOULD
INTENSIFY THEIR EFFORTS TO DEVELOP HARMONIZED
BUDGET PRESENTATIONS AND A COMMON METHODOLOGY OF PROGRAMME
CLASSIFICATION AND DESCRIPTION OF CONTENT. THEY SHOULD
SYNCHRONIZE THEIR PROGRAMME BUDGET CYCLES AND PROVIDE
FULL AND COMPATIBLE INFORMATION ON EXTRABUDGETARY RESOURCES
IN THEIR PROGRAMME BUDGETS;

7. THESE ORGANIZATIONS SHOULD WORK OUT WITHOUT FURTHER DELAY
SOLUTIONS TO THE TIMING AND TECHNICAL PROBLEMS WHICH ARE
IMPENDING THE EFFECTIVE APPLICATION OF THE EXISTING PROCEDURES
FOR PRIORI CONSULTATION ON WORK PROGRAMMES IN ORDER
THAT THE COMPETENT GOVERNING BODIES MAY BE ENABLED TO TAKE
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FULL ACCOUNT OF THE RESULTS THEREOF BEFORE APPROVING SUCH
PROGRAMMES. IN THE SAME CONTEXT, VIGOROUS STEPS SHOULD
BE TAKEN TOWARDS JOINT PROGRAMMING IN RELATED PROGRAMME AREAS;
8. THESE ORGANIZATIONS SHOULD INTENSIFY THEIR WORK ON THE

ELABORATION OF MEDIUM-TERM PLANS INCLUDING THE PROBLEMS OF METHODOLOGY, PROCEDURE AND THE HARMONIZATION OF PLAN CYCLES. IN ADDITION, THE PROCEDURES FOR PRIOR CONSULTATION SHOULD BE APLIED TO THESE PLANS WITH A VIEW TO ESTABLISHING AN INCREASING MEASURE OF JOINT PLANNING IN AREAS OF MUTUAL CONCERN AND EVENTUALLY TO SYSTEM-WIDE MEDIUM-TERM PLANNING;

9. MEASURES SHOULD BE TAKEN TO FACILITATE REPRESENTATION BY STATES MEMBERS OF THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION AT A HIGH LEVEL OF EXPERTISE AND TO ENSURE THE CONTINUITY OF SUCH REPRESENTATION. TO THIS END, AND SUBJECT TO THE REVIEW ENVISAGED IN PARAGRAPH 9 OF GENERAL ASSEMBLY RESOLUTION 31/93, THE PAYMENT BY THE UNITED NATIONS OF THE TRAVEL AND PER DIEM EXPENSES OF ONE REPRESENTATIVE OF EACH STATE MEMBER OF THE COMMITTEE SHOULD BE CONTINUED;

10. IN EXERCISING ITS RESPONSIBILITIES AS DEFINED BY THE RELEVANT GENERAL ASSEMBLY RESOLUTIONS, THE ADVISORY COMMITTEE ON ADMINISTRATIVE AND BUDGETARY QUESTIONS SHOULD BE GUIDED BY THE PRIORITIES OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL. TO ENSURE MORE EQUITABLE REPRESENTATION, PARTICULARLY FOR THE INTERESTS OF THE DEVELOPING COUNTRIES, THE SIZE OF THE ADVISORY COMMITTEE SHOULD BE INCREASED TO AT LEAST 16;

11. THERE SHOULD BE CLOSE CO-OPERATION BETWEEN THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION AND THE ADVISORY COMMITTEE ON ADMINISTRATIVE AND BUDGETARY QUESTIONS AND THEY SHOULD WORK OUT APPROPRIATE ARRANGEMENTS FOR MAINTAINING CONTINUOUS CONTACT THE TWO COMMITTEES SHOULD SO ORGANIZE THEIR RESPECTIVE PROGRAMMES OF WORK AS TO FACILITATE THE DISCHARGE OF THE FOREGOING TASKS; TO THE SAME END THE SECRETARY-GENERAL SHOULD MAKE THE NECESSARY ADJUSTMENTS TO THE CYCLE FOR THE PREPARATION OF THE RELEVANT DOCUMENTATION AND GENERALLY ENSURE COMPLIANCE BY THE SECRETARIAT

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WITH THE PROCEDURES INDICATED ABOVE.

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12. INTERGOVERNMENTAL BODIES SHOULD ENFORCE EXISTING RULES CONCERNING THE SUBMISSION OF PROGRAMME-BUDGET IMPLICATIONS OF PROPOSALS SUBMITTED TO THEM. TO THE EXTENT POSSIBLE, A STATEMENT OF PROGRAMME-BUDGET IMPLICATIONS SHOULD BE AVAILABLE IN WRITING DURING THE CONSIDERATION OF PROPOSALS AND NORMALLY NOT LATER THAN 24 HOURS BEFORE THE APPROVAL OF THE PROPOSALS CONCERNED. SUCH STATEMENTS SHALL INDICATE, AS APPROPRIATE, RELATED PROGRAMMES ALREADY INCLUDED IN THE RELEVANT MEDIUM-TERM PLAN, THE PERCENTAGE INCREASE IN THE EXPENDITURES OF THE SECRETARIAT UNITS CONCERNED AND THE RESOURCES WHICH COULD BE RELEASED FROM ANY PROGRAMME ELEMENTS WHICH HAVE BECOME OBSOLETE, OR MARGINAL USEFULNESS OR INEFFECTIVE. IF IN THE COURSE OF A SESSION TWO OR MORE STATEMENTS OF PROGRAMME-BUDGET IMPLICATIONS HAVE BEEN SUBMITTED, THE SECRETARY-GENERAL SHALL SUBMIT, AT THE CONCLUSION OF THE SESSION, A SUMMARY OF SUCH STATEMENTS CONTAINING AGGREGATE FIGURES.

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VII. INTERAGENCY CO-ORDINATION

1. INTERAGENCY CO-ORDINATION AT THE INTERGOVERNMENTAL LEVEL SHOULD BE GOVERNED BY THE POLICY GUIDELINES, DIRECTIVES AND PRIORITIES ESTABLISHED BY THE GENERAL ASSEMBLY AND, UNDER ITS AUTHORITY, BY THE ECONOMIC AND SOCIAL COUNCIL IN THE EXERCISE OF THEIR OVER-ALL RESPONSIBILITIES AS OUTLINED IN SECTIONS I AND II.
2. AT THE INTERSECRETARIAT LEVEL, INTERAGENCY CO-ORDINATION SHOULD AIM AT EFFECTIVELY ASSISTING IN THE PREPARATORY WORK FOR INTERGOVERNMENTAL DECISIONS, IN THE IMPLEMENTATION OF SUCH DECISIONS, AND IN THEIR TRANSLATION INTO MUTUALLY COMPLEMENTARY OR JOINT PROGRAMME ACTIVITIES. TO THAT END, IT SHOULD INTEGRATE INTO A COHERENT WHOLE THE RELEVANT EXPERTISE AND INPUTS OF THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM. IT SHOULD ALSO BE A BUILT-IN ELEMENT OF THE SUBSTANTIVE SUPPORT TO BE PROVIDED TO

THE INTERGOVERNMENTAL BODIES CONCERNED FOR THE DISCHARGE OF THEIR POLICY-MAKING FUNCTIONS AS WELL AS AN INTEGRAL PART OF INTERSECRETARIAT ARRANGEMENTS FOR POLICY AND PROGRAMME EXECUTION.

3. ON THE BASIS OF THE FOREGOIN, INTERAGENCY CO-ORDINATION AT THE INTERSECRETARIAT LEVEL SHOULD CONCENTRATE ON THE FOLLOWING TASKS:
(A) PREPARING, IN COMPLIANCE WITH THE RELEVANT GENERAL AND SPECIFIC LEGISLATIVE DIRECTIVES, CONCISE AND ACTION-ORIENTED RECOMMENDATIONS FOR CONSIDERATION BY THE INTERGOVERNMENTAL BODIES CONCERNED;
(B) CONCERTING IN AN EFFECTIVE MANNER THE IMPLEMENTATION BY UNITED NATIONS ORGANS, PROGRAMMES AND AGENCIES CONCERNED OF POLICY GUIDELINES, DIRECTIVES AND PRIORITIES EMANATING FROM THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL;
(C) DEVELOPING THE CO-OPERATIVE AND, WHEREVER POSSIBLE, THE JOINT PLANNING AND PROGRAMMING, AS WELL AS THE CO-ORDINATED EXECUTION, OF PROGRAMME ACTIVITIES DECIDED UPON AT THE INTERGOVERNMENTAL LEVEL.
4. INTERAGENCY CO-ORDINATION AT THE INTERSECRETARIAT LEVEL SHOULD BE PURSUED WITH FULL RESPECT FOR THE COMPETENCE, WHERE RELEVANT, OF THE REGIONAL COMMISSIONS AS OUTLINED IN SECTION IV. IN THE FIELD, SUCH CO-ORDINATION SHOULD BE PURSUED IN CONFORMITY
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WITH THE OBJECTIVES AND PRIORITIES OF THE GOVERNMENT CONCERNED AND SHOULD BE SUPPORTIVE OF THE LOCAL CO-ORDINATION ARRANGEMENTS ESTABLISHED BY THAT GOVERNMENT.
5. THE MACHINERY FOR INTERAGENCY CO-ORDINATION AT THE INTER-SECRETARIAT LEVEL SHOULD CENTRE ON THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION UNDER THE LEADERSHIP OF THE SECRETARY-GENERAL. SUBJECT TO THE GUIDANCE AND SUPERVISION OF THE ECONOMIC AND SOCIAL COUNCIL, THAT MACHINERY SHOULD BE STREAMLINED AND REDUCED TO A MINIMUM; EXCEPT WHERE THE DISCHARGE OF PERMANENT FUNCTIONS NECESSITATES THE RETENTION OF CONTINUING MACHINERY, MAXIMUM USE SHOULD BE MADE OF FLEXIBLE, AD HOC ARRANGEMENTS DESIGNED TO MEET THE SPECIFIC REQUIREMENTS OF THE INTERGOVERNMENTAL BODIES CONCERNED AND GEARED TO THE POLICY-MAKING AND PROGRAMMING PROCESSES OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL. IN THE LIGHT OF THESE CONSIDERATIONS, STEPS SHOULD BE TAKEN TO MERGE THE ENVIRONMENT CO-ORDINATION BOARD (ECB), THE INTER-AGENCY CONSULTATIVE BOARD (IACB) AND THE UNIDO ADVISORY COMMITTEE WITH THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION, WHICH SHOULD ASSUME THEIR RESPECTIVE FUNCTIONS.
6. THE AGENDA, FUNCTIONING AND REPORTING SYSTEMS OF THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION SHOULD BE ADJUSTED TO RESPOND FULLY AND PROMPTLY TO THE PRIORITY CONCERNS, SPECIFIC REQUIREMENTS AND PROGRAMME OF WORK OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL. THE REPORTING SCHEDULES OF THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION SHOULD BE REORGANIZED SO AS TO CONFORM TO THE MEETINGS CALENDAR OF THE INTERGOVERNMENTAL BODIES CONCERNED. UNDER THE AUTHORITY OF THE SECRETARY-GENERAL, THE EXECUTIVE SECRETARIES OF THE REGIONAL

COMMISSIONS SHOULD BE ENABLED FULLY AND EFFECTIVELY TO PARTICIPATE IN THE WORK OF THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION ON MATTERSS OF CONCERN TO THEIR RESPECTIVE COMMISSIONS.

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7. ARRANGEMENTS SHOULD BE MADE TO IMPROVE COMMUNICATION BETWEEN THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION AND THE INTERGOVERNMENTAL BODIES CONCERNED, INCLUDING WIDER ACCESS TO THE RESULTS OF THE RELEVANT ADMINISTRATIVE COMMITTEE ON CO-ORDINATION DISCUSSIONS BY THESE BODIES ON MATTERS OF CONCERN TO THEM. AS NECESSARY, MUTUALLY CONVENIENT PROCEDURES SHOULD BE WORKED OUT TO ENABLE THE CHAIRMAN OR DESIGNATED REPRESENTATIVE OF ANY OF THESE BODIES TO BE ASSOCIATED IN A APPROPRIATE MANNER WITH ADMINISTRATIVE COMMITTEE ON CO-ORDINATION DISCUSSIONS OF PARTICULAR CONCERN TO THAT BODY.

8. THE REVIEW BY THE ECONOMIC AND SOCIAL COUNCIL OF THE RELATIONSHIP AGREEMENTS BETWEEN THE UNITED NATIONS AND THE SPECIALIZED AGENCIES SHOULD BE GUIDED INTER, ALIA BY THE NEED TO ENSURE THAT THE AGENCIES GIVE FULL AND PROMPT EFFECT IN ACCORDANCE WITH THE CHARTER OF THE UNITED NATIONS
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AND WITHIN THE SCOPE OF THEIR RESPECTIVE BASIC INSTRUMENTS TO THE RECOMMENDATIONS MADE BY THE GENERAL ASSEMBLY AND THE COUNCIL FOR THE CO-ORDINATION OF THEIR POLICIES AND ACTIVITIES.

9. THE POWERS OF THE GENERAL ASSEMBLY UNDER ARTICLE 17 PARAGRAPH 3 OF THE CHARTER SHOULD BE FULLY EXERCISED IN THE INTEREST OF SYSTEM-WISE CO-ORDINATION, PARTICULARLY IN THE CONTEXT OF THE ESTABLISHMENT OF OVER-ALL PRIORITIES AND IN RELATION TO ADMINISTRATIVE AND BUDGETARY ISSUES OF BROAD APPLICABILITY. APPROPRIATE ARRANGEMENTS TO ASSIST THE GENERAL ASSEMBLY IN THE REGARD SHOULD BE MADE BY THE ECONOMIC AND SOCIAL COUNCIL, THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION AND THE ADVISORY COMMITTEE FOR ADMINISTRATIVE AND BUDGETARY QUESTIONS.

VIII. SECRETARIAT SUPPORT SERVICES

THE RECOMMENDATIONS IN THIS SECTION REPRESENT GUIDELINES, THE DETAILED IMPLEMENTATION OF WHICH THE SECRETARY-GENERAL WOULD CARRY OUT IN EXERCISE OF HIS POWERS UNDER THE CHARTER.

1. IN THE ECONOMIC AND SOCIAL SECTORS, THE UNITED NATIONS SECRETARIAT SHOULD BE RESTRUCTURED SO AS EFFECTIVELY TO MEET THE REQUIREMENTS AND THE POLICY DIRECTIVES OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL, AND IN THE CONTEXT OF THE PURPOSES STATED IN ARTICLE 1, PARAGRAPHS (3) AND (4), AS WELL AS OF THE PROVISIONS OF ARTICLES 100 AND 101 OF THE CHARTER, TO TAKE FULLY INTO ACCOUNT IN PARTICULAR THE DEVELOPMENT REQUIREMENTS OF THE DEVELOPMENT COUNTRIES.

2. IN SUPPORT OF THE RELEVANT INTERGOVERNMENTAL BODIES, THE UNITED NATIONS SECRETARIAT SHOULD CONCENTRATE ON THE FOLLOWING FUNCTIONS:

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(A) INTERDISCIPLINARY RESEARCH AND ANALYSIS, DRAWING AS NECESSARY UPON ALL RELEVANT PARTS OF THE UNITED NATIONS SYSTEM. ON THE BASIS OF THE RELEVANT LEGISLATIVE AUTHORITY, THIS FUNCTION INCLUDES:

(I) PREPARING, ON A REGULAR BASIS, GLOBAL ECONOMIC AND SOCIAL SURVEYS AND PROJECTIONS TO ASSIST THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL IN THE DISCHARGE OF THEIR RESPONSIBILITIES AS SET OUT IN SECTIONS (I) AND (II);

(II) UNDERTAKING IN -DEPTH INTERSECTORAL ANALYSES AND SYNTHESIS OF DEVELOPMENT ISSUES, IN CLOSE COLLABORATION WITH THOSE ELEMENTS OF THE UNITED NATIONS SYSTEM ENGAGED IN SIMILAR WORK, AND TAKING INTO ACCOUNT RELEVANT WORK IN THE VARIOUS SECTORAL COMPONENTS OF THE UNITED NATIONS SYSTEM, AND PREPARING CONCISE AND ACTION-ORIENTED RECOMMENDATIONS ON THOSE ISSUES IN ACCORDANCE WITH THE REQUIREMENTS OF THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL, FOR CONSIDERATION BY THOSE ORGANS;

(III) IDENTIFYING AND BRINGING TO THE ATTENTION OF GOVERNMENTS EMERGING ECONOMIC AND SOCIAL ISSUES OF INTERNATIONAL CONCERN.

THIS FUNCTION WOULD ACCORDINGLY COVER, INTER ALIA, THE PROVISION OF SUBSTANTIVE SUPPORT SERVICES FOR THE WORK OF THE COMMITTEE FOR DEVELOPMENT PLANNING.

(B) CROSS-SECTORAL ANALYSIS OF PROGRAMMES AND PLANS IN THE ECONOMIC AND SOCIAL SECTORS OF THE UNITED NATIONS SYSTEM WITH A VIEW TO MOBILIZING AND INTEGRATING AT THE PLANNING AND PROGRAMMING STAGES, THE INPUTS AND EXPERTISE OF THE ORGANIZATIONS OF THE UNITED NATIONS SYSTEM FOR THE FOLLOWING TASKS:

(I) CONCERTING IN AN EFFECTIVE MANNER THE IMPLEMENTATION OF POLICY GUIDELINES, DIRECTIVES AND PRIORITIES EMANATING FROM THE GENERAL ASSEMBLY AND THE ECONOMIC AND SOCIAL COUNCIL;

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(II) DEVELOPING THE CO-OPERATIVE AND, WHEREVER POSSIBLE, JOINT PLANNING OF PROGRAMME ACTIVITIES DECIDED UPON AT THE INTERGOVERNMENTAL LEVEL, WITH A VIEW TO SYSTEM-WIDE MEDIUM-TERM PLANNING AT THE EARLIEST POSSIBLE TIME.

THIS FUNCTION WOULD ACCOORDINGLY COVER, INTER ALIA, THE PROVISION OF SUBSTANTIVE SUPPORT SERVICES FOR THE RELEVANT WORK OF THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION AND THE ADMINISTRATIVE COMMITTEE ON CO-ORDINATION.

(C) SUBSTANTIVE SUPPORT FOR TECHNICAL CO-OPERATION ACTIVITIES IN ECONOMIC AND SOCIAL SECTORS WHICH ARE NOT COVERED BY OTHER UNITED NATIONS ORGANS, PROGRAMMES OR SPECIALIZED AGENCIES. THESE FUNCTIONS INCLUDE, INTER ALIA, THE PROVISION OF TECHNICAL EXPERTISE IN THE FORMULATION, IMPLEMENTATION AND EVALUATION OF COUNTRY AND INTERCOUNTRY PROGRAMMES AND OF SPECIFIC PROJECTS: THE PROVISION OF DIRECT ADVISORY ASSISTANCE TO GOVERNMENTS; THE DEVELOPMENT
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NT OF TRAINING MATERIALS AND SUPPORT OF TRAINING INSTITUTIONS.

(D) MANAGEMENT OF TECHNICAL CO-OPERATION ACTIVITIES CARRIED OUT BY THE UNITED NATIONS IN RESPECT OF:

(I) PROJECTS UNDER THE REGULAR PROGRAMME FOR TECHNICAL ASSISTANCE;

(II) PROJECTS OF THE UNITED NATIONS DEVELOPMENT PROGRAMME FOR WHICH THE UNITED NATIONS IS THE EXECUTING AGENCY;

(III) PROJECTS FINANCED BY VOLUNTARY CONTRIBUTIONS FROM GOVERNMENTS AND OTHER EXTERNAL DONORS INCLUDING FUNDS IN TRUST.

(E) PROVISION, ON AN INTEGRATED BASIS, OF TECHNICAL SECRETARIAT SERVICES FOR THE COMMITTEE FOR PROGRAMME AND CO-ORDINATION, THE ECONOMIC AND SOCIAL COUNCIL, THE GENERAL ASSEMBLY, AD HOC CONFERENCES AND INTERSECRETARIAT CO-ORDINATION MACHINERY; THIS FUNCTION INCLUDES ORGANIZING AND CO-ORDINATING THE PROVISION BY THE SECRETARIAT UNITS CONCERNED OF SUBSTANTIVE SUPPORT SERVICES, PARTICULARLY DOCUMENTATION, AS REQUIRED BY THE ABOVE-MENTIONED BODIES; ENSURING THAT THE SUBSTANTIVE UNITS CONCERNED ARE INFORMED OF RELEVANT DEVELOPMENTS IN THE WORK OF THESE BODIES, INCLUDING RESOLUTIONS AND DECISIONS ADOPTED BY THEM; AND ENSURING THAT THESE BODIES ARE KEPT INFORMED OF ACTION BEING TAKEN IN RESPONSE TO THEIR DECISIONS BY THE SECRETARIAT UNITS CONCERNED.

(F) WITHOUT PREJUDICE TO THE FUNCTION DEFINED IN SUBPARAGRAPH (A)

ABOVE, AND IN RESPONSE TO DIRECTIVES FROM THE RELEVANT INTERGOVERN-

MENTAL BODIES, RESEARCH, INCLUDING THE COLLECTION OF RELEVANT DATA, AND ANALYSIS IN THOSE ECONOMIC AND SOCIAL SECTORS THAT DO NOT FALL WITHIN THE PRUVIEW OF OTHER UNITED NATIONS ORGANS, PROGRAMMES, UNCLASSIFIED

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AND SPECIALIZED AGENCIES.

3. IN VIEW OF THEIR PARTICULARLY CLOSE SUBSTANTIVE AND METHODOLOGICAL RELATIONSHIP, THE FUNCTIONS DEFINED IN PARAGRAPHS 2(A) AND 2(B) SHOULD BE CLUSTERED TOGETHER IN ACCORDANCE WITH A PROGRAMME OF PHASED IMPLEMENTAION. IN THE SAME CONTEXT, THE FUNCTIONS DEFINED IN PARAGRAPH 2(C) AND 2(D) SHOULD ALSO BE CLUSTERED TOGETHER IN A SEPARATE ORGANIZATIONAL ENTITY IN ACCORDANCE WITH A PROGRAMME OF PHASED IMPLEMENTAION. THE FUNCTION DEFINED IN PARAGRAPH 2 (E) SHOULD BE TREATED AS A DISTINCT FUNCTION IN A SEPARATE ORGANIZATIONAL ENTITY. THE SECRETARY-GENERAL SHOULD DEPLOY THE FUNCTION IN SUBPARAGRAPH (F) TO THE CLUSTERS OF FUNCTIONS DEFINED IN SUBPARAGRAPHS (A) AND (B) 94 (C) AND (D) RESPECTIVELY ON THE BASIS OF THE SUBSTANTIVE, PRACTICAL AND METHODOLOGICAL RELATIONSHIPS INVOLVED, AND ALLOWING FOR THE POSSIBILITIES OF DEPLOYING APPROPRIATE ELEMENTS TO THE REGIONAL COMMISSIONS.

4. THE CLUSTERING OF FUNCTIONS INDICATED IN PARAGRAPH 3 ABOVE SHOULD BE ACCOMPANIED BY A THROUGH RATIONALIZATION AND STREAMLINING OF THE CAPABILITIES OF THE ORGANIZATIONAL UNITS CONCERNED, INCLUDING THE REDEPLOYMENT, AS NECESSARY, OF THEIR STAFF RESOURCES.

5. THE GENERAL ASSEMBLY SHOULD INVITE THE SECRETARY-GENERAL TO APPOINT AN OFFICIAL AT A HIGH LEVEL (OPEN BRACKET) WHICH HE DETERMINES AS (CLOSE BRACKETS) COMMENSURATE WITH THE FUNCTIONS OUTLINED BELOW WHO, ACTING UNDER THE AUTHORITY OF THE SECRETARY GENERAL, WOULD EFFECTIVELY ASSIST HIM IN CARRYING OUT HIS RESPONSIBILITIES AS CHIEF ADMINISTRATIVE OFFICER UNDER THE UNITED NATIONS CHARTER IN THE ECONOMIC AND SOCIAL FIELDS. ACCORDINGLY, THIS OFFICL SHOULD, UNDER THE DIRECTION OF THE SECRETARY-GENERAL, BE IN CHARGE OF:

(I) ENSURING THE PROVISION OF EFFECTIVE LEADERSHIP TO THE VARIOUS COMPONENTS OF THE UNITED NATIONS SYSTEM IN THE FIELD UNCLASSIFIED

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OF DEVELOPMENT AND INTERNATIONAL ECONOMIC CO-OPERATION AND IN EXERCISING OVER-ALL CO-ORDINATION WITHIN THE SYSTEM IN ORDER TO ENSURE A MULTIDISCIPLINARY APPROACH TO THE PROBLEMS OF DEVELOP-

MENT ON A SYSTEM-WIDE BASIS;

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(II) ENSURING, WITHIN THE UNITED NATIONS ORGANIZATIONS, THE
COHERENCE, CO-ORDINATION AND EFFICIENT MANAGEMENT OF ALL ACTIVITIES
IN THE ECONOMIC AND SOCIAL FIELDS, FINANCED BY THE REGULAR
BUDGET OR BY EXTRABUDGETARY RESOURCES.

IN ADDITION, THE SECRETARY-GENERAL COULD ENTRUST TO THIS OFFICIAL
OTHER TASKS IN AREAS OF RESPONSIBILITY RELATED TO THE ENSEMBLE OF
THE ECONOMIC AND SOCIAL ACTIVITIES OF THE UNITED NATIONS
ORGANIZATION. THIS OFFICIAL SHOULD BE APPOINTED BY THE SECRETARY-
GENERAL FOR A PERIOD OF UP TO FOUR YEARS/ AND THE APPOINTMENT
SHOULD BE SUBJECT TO CONFIRMATION BY THE GENERAL ASSEMBLY./ /HE
SHOULD BE PROVIDED WITH THE NECESSARY SUPPORT AND RESOURCES/.

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